

National Highways Board & Executive Gifts & Hospitality Declarations

Gifts and hospitality given or accepted by our Board and Executive Committee members 01 April 2022 – 31 March 2023. Board Members and Executive Directors not listed below have not given or accepted any gifts or hospitality for the period in question.

Name & Role	Gift (G) or Hospitality (H)	Giving (G) or Receiving (R)	Summary description of gift or hospitality offered or accepted	Company	Date hospitality or gift received or given
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	06 April 2022
Nick Harris CEO	Н	R	CEO Forum Dinner meeting with Arms-Length Bodies (ALBs)	DfT	12 May 2022
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	24 May 2022
Nick Harris CEO	Н	R	Annual Awards and Dinner	ADEPT	26 May 2022
Nick Harris CEO	Н	R	Royal Gala Dinner - Swedish Chamber of Commerce	Skanska	27 May 2022
Nick Harris CEO	Н	R	Dinner meeting	PA Consulting	09 June 2022
Nick Harris CEO	Н	R	F1 Networking Event	McKinsey	29 June 2022
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	06 July 2022
Nick Harris CEO	Н	R	Reception for Governor of Nebraska	US Embassy	23 August 2022
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	30 August 2022
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	07 November 2022
Nick Harris CEO	Н	R	Annual Awards Dinner	Society of Motor Manufacturers & Traders	29 November 2022
Nick Harris CEO	Н	R	Annual Reception	English Heritage	06 December 2022
Nick Harris CEO	Н	R	SNC-Lavalin & Canadian High Commission Networking Reception	Atkins Global	08 December 2022
Nick Harris CEO	Н	R	Chartered Institute of Highways & Transportation (CIHT) luncheon	Chartered Institute of Highways & Transportation	09 December 2022



Nick Harris CEO	Н	R	Dinner Meeting	Skanska	11 January 2023
Nick Harris CEO	Н	R	Dinner Meeting	KPMG	24 January 2023
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	01 February 202
Nick Harris CEO	Н	R	Dinner Meeting	Atkins	07 February 202
Nick Harris CEO	Н	R	Decarbonisation Event Reception	Arup	08 February 202
Nick Harris CEO	Н	R	Dinner Meeting	McKinsey	22 February 202
Nick Harris CEO	Н	R	Dinner Meeting	Taylor Woodrow	27 February 202
Nick Harris CEO	Н	R	Dinner Meeting during site visit	Asfinag (Austrian Roads Authority)	13 March 2023
Malcolm Dare Executive Director, Commercial & Procurement	Н	G	Dinner Meeting	Morgan Sindall	27 April 2022
Malcolm Dare Executive Director, Commercial & Procurement	Н	G	Dinner Meeting	Kier	10 May 2022
Malcolm Dare Executive Director, Commercial & Procurement	Н	G	Dinner Meeting	Aggregate Industries	11 May 2022
Malcolm Dare Executive Director, Commercial & Procurement	Н	G	Dinner Meeting	Tarmac	17 May 2022
Malcolm Dare Executive Director, Commercial & Procurement	Н	G	Dinner Meeting	Hanson	16 June 2022
Malcolm Dare Executive Director, Commercial & Procurement	Н	G	Dinner Meeting	Jacobs	28 July 2022
Malcolm Dare Executive Director, Commercial & Procurement	Н	R	Dinner Meeting	John Sisk & Son Ltd	05 October 202



Malcolm Dare		R	Leaders Conference & Dinner	Kier	12 October 2022
Executive Director,	Н				
Commercial & Procurement					
Malcolm Dare					
Executive Director,	Н	R	Energy Briefing Event	Proxima	18 October 2022
Commercial & Procurement					
Malcolm Dare					
Executive Director,	Н	R	Executive Forum & Dinner	Skanska	03 November 2022
Commercial & Procurement					
Malcolm Dare					
Executive Director,	Н	R	Dinner Meeting	Breedon Group	29 November 2022
Commercial & Procurement			-	·	
Malcolm Dare			Chartered leatitute of Highways 9		
Executive Director,	Н	R	Chartered Institute of Highways &	Kier	09 December 2022
Commercial & Procurement			Transportation (CIHT) luncheon		
Malcolm Dare					
Executive Director,	Н	R	Dinner Meeting	Balfour Beatty	09 January 2023
Commercial & Procurement					•
Malcolm Dare					
Executive Director,	Н	R	Dinner Meeting	Skanska	11 January 2023
Commercial & Procurement					,
Malcolm Dare					
Executive Director,	Н	R	Dinner Meeting	Proxima Group	31 January 2023
Commercial & Procurement			3		
Malcolm Dare					
Executive Director,	Н	R	Dinner Meeting	Taylor Woodrow	27 February 2023
Commercial & Procurement			3		
Mike Wilson			01101 11 0 0 11 1111		
Executive Director,	Н	R	SNC-Lavalin & Canadian High	Atkins Global	08 December 2022
Safety Engineering & Standards			Commission Networking Reception		
Mike Wilson					
Executive Director,	Н	R	Chartered Institute of Highways &	Kelbray	09 December 2022
Safety Engineering & Standards			Transportation (CIHT) luncheon		
Richard Pedley		_	5		00.51
Chief Information Officer	Н	R	Dinner Meeting	PA Consulting	23 February 2023