

### **National Highways Board & Executive Gifts & Hospitality Declarations**

Gifts and hospitality given or accepted by our Board and Executive Committee members 01 April 2023 – 31 March 2024. Board Members and Executive Directors not listed below have not given or accepted any gifts or hospitality for the period in question.

| <b>Name &amp; Role</b>    | <b>Gift (G) or Hospitality (H)</b> | <b>Giving (G) or Receiving (R)</b> | <b>Summary description of gift or hospitality offered or accepted</b> | <b>Company</b>   | <b>Date hospitality or gift received or given</b> |
|---------------------------|------------------------------------|------------------------------------|---|--|---|
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Board dinner  | Transport Research Laboratory  | 17 April 2023                                     |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | PA Consulting  | 25 April 2023                                     |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | McKinsey   | 11 May 2023                                       |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Board dinner  | ORR  | 22 May 2023                                       |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Annual awards dinner  | Association of Directors of Environment, Economy, Planning & Transport | 25 May 2023                                       |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | 125 <sup>th</sup> Anniversary Dinner                                  | Bosch  | 13 June 2023                                      |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | McKinsey   | 22 June 2023                                      |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Canadian High Commission Reception                                    | Atkins   | 29 June 2023                                      |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | Ernst & Young  | 17 July 2023                                      |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | Deloitte   | 25 July 2023                                      |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | President's introductory dinner                                       | Skanska  | 27 July 2023                                      |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | WSP  | 01 August 2023                                    |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | McKinsey   | 24 August 2023                                    |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Speaking Engagement & Dinner  | Worshipful Company of Engineers  | 22 September 2023                                 |
| <b>Nick Harris</b><br>CEO | H                                  | R                                  | Dinner meeting  | McKinsey   | 05 October 2023                                   |

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|---|-----------------------------|-----------------------------|--|----------------------------------|--|
| <b>Nick Harris</b><br>CEO   | H                           | R                           | Annual Conference & Awards Dinner                              | Highways UK                      | 18 October 2023                            |
| <b>Nick Harris</b><br>CEO   | H                           | R                           | Stakeholder Dinner   | Royal Engineers Corp             | 19 October 2023                            |
| <b>Nick Harris</b><br>CEO   | H                           | R                           | Presidents Dinner (Speaking Engagement)                        | Intelligent Transport Systems UK | 31 October 2023                            |
| <b>Nick Harris</b><br>CEO   | H                           | R                           | Annual Dinner  | ITC                              | 05 December 2023                           |
| <b>Nick Harris</b><br>CEO   | H                           | R                           | Dinner meeting   | Atkins                           | 06 December 2023                           |
| <b>Nick Harris</b><br>CEO   | H                           | R                           | Reception & canapes  | Transport Focus                  | 09 January 2024                            |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | Working dinner   | Arcadis                          | 17 July 2023                               |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | Working dinner   | WSP                              | 01 August 2023                             |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | Round table event & dinner                                     | Wincanton/Accenture              | 27 September 2023                          |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | Roundtable event & dinner                                      | Emap & Taylor Woodrow            | 29 November 2023                           |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | CIHT Annual Luncheon   | Kier                             | 08 December 2023                           |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | Working dinner   | Deloitte                         | 11 December 2023                           |
| <b>Malcolm Dare</b><br>Executive Director,<br>Commercial & Procurement      | H                           | R                           | Stakeholder dinner   | Efficio                          | 22 February 2024                           |
| <b>Mike Wilson</b><br>Executive Director,<br>Safety Engineering & Standards | H                           | R                           | CIHT Annual Luncheon   | Breedon Colas                    | 08 December 2023                           |

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|---|-----------------------------|-----------------------------|--|---------------|--|
| <b>Elliot Shaw</b><br>Executive Director,<br>Customer Strategy & Communications | H                           | R                           | Dinner meeting   | Ernst & Young | 17 July 2023                               |
| <b>Nicola Bell</b><br>Executive Director,<br>Major Projects                     | H                           | R                           | Working dinner   | Deloitte      | 12 June 2023                               |
| <b>Nicola Bell</b><br>Executive Director,<br>Major Projects                     | H                           | R                           | Working dinner   | Skanska       | 27 July 2023                               |
| <b>Nicola Bell</b><br>Executive Director,<br>Major Projects                     | H                           | R                           | Working dinner   | WSP           | 01 August 2023                             |
| <b>Nicola Bell</b><br>Executive Director,<br>Major Projects                     | H                           | R                           | CIHT Annual Luncheon   | Breedon Colas | 08 December 2023                           |
| <b>Richard Pedley</b><br>Chief Information Officer                              | H                           | R                           | Working dinner   | PA Consulting | 24 April 2024                              |
| <b>Richard Pedley</b><br>Chief Information Officer                              | H                           | R                           | Digital Leadership Report event                                | Harvey Nash   | 27 April 2023                              |
| <b>Richard Pedley</b><br>Chief Information Officer                              | H                           | R                           | Highways UK Awards Dinner                                      | Telent        | 18 October 2023                            |
| <b>Richard Pedley</b><br>Chief Information Officer                              | H                           | R                           | Working dinner   | Deloitte      | 02 November 2023                           |
| <b>Richard Pedley</b><br>Chief Information Officer                              | H                           | R                           | Transformation Event dinner                                    | Telent        | 29 November 2023                           |
| <b>Richard Pedley</b><br>Chief Information Officer                              | H                           | R                           | Working dinner   | Deloitte      | 18 January 2024                            |
| <b>Duncan Smith</b><br>Executive Director, Operations                           | H                           | R                           | Area 7 Site Visit Accommodation                                | Breedon Group | 26 April 2023                              |
| <b>Duncan Smith</b><br>Executive Director, Operations                           | H                           | R                           | CIHT Annual Luncheon   | Amey          | 08 December 2023                           |