

### **National Highways Board & Executive Gifts & Hospitality Declarations**

Gifts and hospitality given or accepted by our Board and Executive Committee members 01 April 2020 – 31 March 2022. Board Members and Executive Directors not listed below have not given or accepted any gifts or hospitality for the period in question.

<b>Name &amp; Role</b>	<b>Gift (G) or Hospitality (H)</b>	<b>Giving (G) or Receiving (R)</b>	<b>Summary description of gift or hospitality offered or accepted</b>	<b>Company</b>	<b>Date hospitality or gift received or given</b>
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	McKinsey	14 September 2021
<b>Nick Harris</b> CEO	H	R	NDTA National Awards and Dinner	National Tyre Distributors Association	07 October 2021
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	Jacobs	19 October 2021
<b>Nick Harris</b> CEO	H	R	Institute of Directors Annual Dinner	Institute of Couriers	26 October 2021
<b>Nick Harris</b> CEO	H	R	Networking reception	Conference of European Directors of Roads (CEDR)	02 November 2021
<b>Nick Harris</b> CEO	H	R	Laureates Dinner	Highways UK	03 November 2021
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	McKinsey	17 November 2021
<b>Nick Harris</b> CEO	H	R	Speaking invitation and dinner	Lloyds Bank	18 November 2021
<b>Nick Harris</b> CEO	H	R	Drinks and networking reception	Strategia Group	23 November 2021
<b>Nick Harris</b> CEO	H	R	Supply chain networking dinner	Kier	02 December 2021
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	KPMG	06 December 2021
<b>Nick Harris</b> CEO	H	R	Annual awards dinner	Logistics UK	09 December 2021
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	Atkins	11 January 2022
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	McKinsey	17 January 2022
<b>Nick Harris</b> CEO	H	R	Dinner Meeting	McKinsey	10 March 2022

<b>Nick Harris</b> CEO	H	R	Supply chain networking dinner	Amey	14 March 2022
<b>Nick Harris</b> CEO	H	R	Working Lunch	Working lunch during visit to Autobahn Control Centre, Frankfurt	25 March 2022
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	R	Highways Awards Dinner	Kier	20 October 2021
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	R	Highways UK Dinner	Balfour Beatty	03 November 2021
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	R	Dinner Meeting	Kier	02 December 2021
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	R	Built Environment Dinner	Institution of Civil Engineers	01 February 2022
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	G	Dinner Meeting	Balfour Beatty	17 February 2022
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	G	Dinner Meeting	Eurovia	08 March 2022
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	R	Dinner Meeting	Amey	14 March 2022
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	G	Dinner Meeting	WSP	22 March 2022
<b>Malcolm Dare</b> Executive Director, Commercial & Procurement	H	G	Dinner Meeting	Costain	29 March 2022
<b>Vicky Higgin</b> Chief Information Officer	H	R	Transport Technology Leaders Dinner	PA Consulting	15 November 2021
<b>Peter Allen</b> Executive Director, Communications & Corporate Affairs	H	R	Annual Christmas Luncheon	Skanska	03 December 2021