

National Highways Board & Executive Gifts & Hospitality Declarations

Gifts and hospitality given or accepted by our Board and Executive Committee members 01 April 2024 – 31 March 2025. Board Members and Executive Directors not listed below have not given or accepted any gifts or hospitality for the period in question.

Name & Role	Gift (G) or Hospitality (H)	Giving (G) or Receiving (R)	Summary description of gift or hospitality offered or accepted	Company	Date hospitality or gift received or given
National Highways Board	H	R	Facilitated dinner with Board members	Arup	10/10/2024
National Highways Board	H	R	NH Board/Amazon dinner meeting	Amazon	11/02/2025
Gareth Rhys Williams Chair of the Board	H	R	National Trust Summer Reception Stakeholder Event	National Trust	18/06/2024
Gareth Rhys Williams Chair of the Board	H	R	ICE roundtable discussion with government infrastructure leaders – included lunch	Institute of Civil Engineers	07/11/2024
Gareth Rhys Williams Chair of the Board	H	R	The Infrastructure Forum – Conference and speaking event with infrastructure leaders	The Infrastructure Forum	28/11/2024
Nick Harris CEO	H	R	Net Zero Networking event with representatives from Infrastructure orgs and Government Depts	Bruton Group	23/04/2024
Nick Harris CEO	H	R	Professional Recovery Operators Federation Conference and Annual Dinner	Professional Recovery Operators Federation	05/06/2024
Nick Harris CEO	H	R	New Civil Engineer Awards and dinner	FYLD	02/07/2024
Nick Harris CEO	H	R	Executive Forum and dinner	Skanska	09/10/2024
Nick Harris CEO	H	R	Highways UK Dinner and discussion with Transport Team	Capgemini	15/10/2024
Nick Harris CEO	H	R	Highways UK Excellence Awards and dinner	Highways UK	16/10/2024
Nick Harris CEO	H	R	Infrastructure Forum Advisory Council & Dinner with Minister for Industry, Sarah Jones MP	Infrastructure Forum	31/10/2024
Nick Harris CEO	H	R	Roundtable discussion and dinner at ICE 'How can private sector investment accelerate place-led growth?'	AtkinsRealis	07/11/2024

Name & Role	Gift (G) or Hospitality (H)	Giving (G) or Receiving (R)	Summary description of gift or hospitality offered or accepted	Company	Date hospitality or gift received or given
Nick Harris CEO	H	R	Dinner meeting with President/CEO and senior colleagues	Skanska	14/11/2024
Nick Harris CEO	H	R	Winter reception, stakeholder networking	RAC Foundation	25/11/2024
Nick Harris CEO	H	R	Winter reception	PA Consulting	04/12/2024
Nick Harris CEO	H	R	Annual dinner at House of Lords	Independent Transport Commission	09/12/2024
Nick Harris CEO	H	R	Annual Lunch	Chartered Institution of Highways & Transportation (CIHT)	13/12/2024
Nick Harris CEO	H	R	Evening meeting and dinner with CEO	Vinci UK	16/12/2024
Nick Harris CEO	H	R	Evening meeting and dinner with CEO and senior colleagues	Amey	24/02/2025
Nick Harris CEO	H	R	Future Infrastructure Leaders dinner	PWC	12/03/2025
Elliot Shaw Chief Customer & Strategy Officer	H	R	Reception - Annual President's Awards	Association of Directors of Environment, Economy, Planning & Transport (ADEPT)	16/05/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Strategy Directors dinner	RAC Foundation / PA Consulting	22/05/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	IAG Dinner	Mott Macdonald	10/09/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Dinner meeting	Highways Sector Council	26/09/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Dinner meeting	Capgemini	15/10/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Annual Awards Ceremony	Intelligent Transport Society	07/11/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Working dinner - Social Value Project	PWC	14/11/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Reception - Future of Transport in 2050	PA Consulting	21/11/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Working dinner - Future Infrastructure	PWC	04/12/2024

Name & Role	Gift (G) or Hospitality (H)	Giving (G) or Receiving (R)	Summary description of gift or hospitality offered or accepted	Company	Date hospitality or gift received or given
Elliot Shaw Chief Customer & Strategy Officer	H	R	CIHT Annual Lunch	WSP	13/12/2024
Elliot Shaw Chief Customer & Strategy Officer	H	R	Industry Advisory Group dinner	Mott Macdonald	25/02/2025
Elliot Shaw Chief Customer & Strategy Officer	H	R	Working dinner	WSP	04/03/2025
Nicola Bell Chief Capital Delivery Officer	H	R	Balfour Beatty Icon Awards as a guest presenter	Balfour Beatty	25/09/2024
Nicola Bell Chief Capital Delivery Officer	H	R	Stakeholder round table discussion (attended by multiple peers and experts) on the topic of capital delivery excellence in the infrastructure sector, with light refreshments.	McKinsey	26/09/2024
Nicola Bell Chief Capital Delivery Officer	H	R	Highways UK Excellence Awards and dinner	Deloitte	16/10/2024
Nicola Bell Chief Capital Delivery Officer	H	R	Dinner meeting	Skanska	14/11/2024
Nicola Bell Chief Capital Delivery Officer	H	R	CIHT Annual Lunch	Amey	13/12/2024
Richard Pedley Chief Information Officer	H	R	Dinner meeting	Gartner	15/08/2024
Richard Pedley Chief Information Officer	H	R	Dinner meeting	PA Consulting	14/11/2024
Richard Pedley Chief Information Officer	H	R	Dinner meeting	Telent	26/02/2025
Duncan Smith Chief Operations Officer	H	R	Stakeholder round table discussion (attended by multiple peers and experts) on the topic of capital delivery excellence in the infrastructure sector, with light refreshments.	McKinsey	26/09/2024
Duncan Smith Chief Operations Officer	H	R	Dinner meeting	Amey	24/02/2025